



LOOI MING MING

FCI Arb, SID-AD

PARTNER

PROFILE

Ming began her career with the specialised Projects & Infrastructure practice group at Rajah & Tann LLP. Ming is now with Eldan Law LLP with a broad practice across varied sectors, with particular interest in construction, infrastructure, insurance, professional negligence and tax. Alongside her international arbitration and litigation practice as lead counsel and as independent adjudicator, Ming also regularly advises on pre-bid deliberations, contract documentation, joint venture agreements and concession agreements, bringing focused insights from her dispute resolution experience.

Ming is a Fellow of the Chartered Institute of Arbitrators (CIArb). Ming is also an Accredited Director with the [Singapore Institute of Directors \(SID\)](#). Ming serves as a committee member of the [Construction Adjudicator Accreditation Committee \(CAAC\) of the Singapore Mediation Centre \(SMC\)](#), overseeing the selection and assessment of the adjudicator panel. Ming is the editor of the [SMC CAAC newsletter](#), a forum for sharing perspectives and experiences and a source of legal updates for busy practitioners. Since 2018, Ming has also served on the Law Reform Committee, Building & Construction Sub-Committee, proposing law reform and practice guidelines in connection with the construction industry.

Ming is a perfectionist, competitive by nature, and loves to win. Clients appreciate her impeccable attention to detail all while never losing sight of the bigger picture.



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QUALIFICATIONS

- LL.B. (Upper Second-Class Honours), National University of Singapore, 2002
- Advocate & Solicitor of the Supreme Court of Singapore, 2003
- Fellow, Chartered Institute of Arbitrators (FCI Arb)
- Accredited Director, Singapore Institute of Directors (SID-AD)
- Accredited Adjudicator, Singapore Mediation Centre

SELECT EXPERIENCE

Dispute resolution

- Lead counsel in an arbitration under the SIAC Rules on alleged design deficiencies in relation to energy and chemical consumption in a design, build, operate and own (DBOO) project for a reverse osmosis water plant in a claim over \$27 million (ongoing).
- Lead counsel in a successful tax settlement refund in August 2023 of over \$11 million (income tax versus capital gains) in relation to inter-group property transfers of retail, hotel and office components of a joint venture company formed by public-listed groups.
- Lead counsel in a successful settlement in May 2023 on a guarantee in connection with a \$36 million project finance loan dispute in HC/OC 46/2022.
- Lead counsel for a post-Judgment *Mareva* injunction successfully obtained in the High Court in May 2022 against the Defendant in HC/S708 of 2020 in a dispute between co-developers over project redevelopment costs and monies paid for and on behalf of another.
- Lead counsel for a pre-Judgment *Mareva* injunction against the Defendant in HC/S515 of 2021 in connection with monies paid for the purposes of buying and selling nickel at a profit.

APPOINTMENTS

- Appointed by the Honourable the Chief Justice as a member of the **Inquiry Panel, Law Society** w.e.f. Sep 14, 2022.
- Appointed by the Honourable Justice Belinda Ang, Chairperson, Singapore Mediation Centre (SMC) to serve on the **Construction Adjudicator Accreditation Committee** w.e.f. Sep 1, 2022.
- Task force member for setting up the new **Neutral Evaluation** regime for the SMC (Dec 2021 – present)
- Member, Editorial Board of the **LawNet Commercial Precedents Database**, Eldan Law LLP representative (2019 – present)
- Committee member, **Building & Construction Sub-Committee of the Law Reform Committee** (Jan 2018 – present)

PUBLICATIONS

Textbooks, reports, guides

- [*Proposal for Legislative Reform for Residential Property Defects in Singapore*](#) (Singapore: Singapore Academy of Law, 2023) (Co-Author, Member of the Building & Construction Law Reform Sub-Committee of the Singapore Academy of Law)
- Chow Kok Fong, *Security of Payments and Construction Adjudication*, 3rd Edition (Singapore: LexisNexis Southeast Asia, 2022) (Contributing Editor)

SELECT EXPERIENCE

Dispute resolution

- Lead counsel for an American architectural firm in a successful arbitration concluded in August 2021 under the SIAC Rules concerning lead medical planner and interior design services as part of a \$48.6 million multi-disciplinary package of consultancy services for a \$970 million integrated healthcare project in Singapore.
- Lead counsel in successful Court of Appeal proceedings in May 2021 in CA/CA 167 of 2020 upholding damages and interest in the region of \$3.2 million awarded by the High Court in HC/S405 of 2019 over breach of a settlement agreement in relation to redevelopment works for a boutique hotel on Hong Kong Street; *M Asset Pte Ltd v Inngroup Pte Ltd* [2021] SGCA 54; *Inngroup Pte Ltd v M Asset Pte Ltd* [2020] SGHC 197.
- Lead counsel in SOP/AA194 of 2019 (*BAX Pte Ltd v BAY Pte Ltd* [2019] SCAJr 331), successfully resisting adjudication proceedings brought by a mechanical piping sub-contractor against the main contractor of a pumping station water pipeline upgrading project.
- Lead counsel in HC/OS 457 of 2019, seeking an injunction from the High Court to restrain the liquidator of a ground engineering firm from continuing and/or commencing adjudication proceedings under the SOP Act (successfully settled).
- Lead counsel in SOP/AA107 of 2019 and SOP/AA122 of 2019 (*BAT Pte Ltd v BAU Pte Ltd* [2019] SCAJr 309), successfully resisting a series of adjudication claims brought by the liquidator of a ground engineering firm against a Singapore-grown environmental engineering company in connection with upgrading works of a water treatment plant.
- Lead counsel in SOP/AA042 of 2019 (*BAJ Pte Ltd v BAK Pte Ltd* [2019] SCAJr 99) and SOP/AA208 of 2019, successfully resisting adjudication proceedings brought by a mechanical piping sub-contractor against the main contractor of one of the NEWater plants in Singapore.
- Lead counsel in *RN & Associates Pte Ltd v TPX Builders Pte Ltd* [2013] 1 SLR 848 (HC), successfully resisting a main contractor's attempt to set aside an adjudication determination in the region of \$1 million in favour of the sub-contractor.
- Representing a public-listed Hong Kong developer in its successful challenge before the Income Tax Board of Review over IRAS' assessment of income tax on its capital gains of \$24 million from the sale of an upmarket development: *TN v Comptroller of Income Tax* [2007] SGITBR 2.

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PUBLICATIONS

Textbooks, reports, guides

- LexisAdvance *Annotated Laws of Singapore*, Building and Construction Industry Security of Payment Act (Co-Author), 2021
- *Singapore Precedents of Pleadings* (Singapore: Sweet & Maxwell, 2006), *Construction* (Contributor)

PUBLICATIONS

Articles, commentaries

- Paul Sandosham and Looi Ming Ming, [Commentary for Channel News Asia \(CNA\)](#) on recourse for homeowners for defects (May 7, 2024)
- Looi Ming Ming, Commentary on the Honourable Justice Quentin Loh's decision in *Millenia Pte Ltd v Dragages Singapore Pte Ltd and others (Arup Singapore Pte Ltd, third party)* [2018] 2 SingJCL 413
- Looi Ming Ming, Commentary on the Honourable Justice Chan Seng Onn's decision in *Smile Inc Dental Surgeons Pte Ltd v OP3 International Pte Ltd* [2018] 1 SingJCL 35
- Looi Ming Ming, Commentary on the Court of Appeal decision in *Grouteam Pte Ltd v UES Holdings Pte Ltd* [2017] 1 SingJCL 85
- Looi Ming Ming, "Adjudication Determinations: Better Never than Late?" [2016] 2 SingJCL 1

SELECT EXPERIENCE

Advisory

- Advising in 2024, a South-East Asian government-private investment joint venture company on the new \$1.5 billion international airport under construction on a telecommunication network infrastructure concession agreement.
- Advising in June 2023, a South-East Asian government-private investment joint venture company on the new \$1.5 billion international airport under construction on concession and lease agreements for in-flight catering and on a joint venture agreement in relation to aviation maintenance, repair and overhaul services.
- Advising on breach of design obligations and liquidated damages for delay in connection with the design & build of a \$68 million eight-storey multi-tier integrated fish farm.
- Advising liquidators on whether various proofs of debt filed against a company in liquidation should be accepted or rejected.
- Advising the owner on optimal positioning for potential arbitration worth over S\$80 million against a Japanese design-build contractor for building and engineering defects in an iconic giant observation wheel on the Marina Bay waterfront.
- Advising one of Indonesia's leading engineering and mining contractors on a potential claim worth approximately US\$13 million for contractual misrepresentation and breach of contract arising out of an agreement for mining at East Kalimantan.
- Advising an American architectural firm on a joint venture agreement with an established Singaporean architectural firm while reviewing and negotiating design and consultancy contracts with the Singapore Government on a groundbreaking S\$400 million research facility project.

CONFERENCES

Various speaking engagements including:

- Webinar for the Society of Project Managers in Feb 2023: *The Art of War, or At Least, Contract Dispute Resolution*.
- Moderator for a YSIAC & SISV joint panel discussion on the role of the QS at arbitration in Aug 2020.
- Joint seminar with Nishimura & Asahi on the statutory adjudication regime for the Japanese Association of Singapore in Feb 2018.
- SISV workshops on the statutory adjudication regime in Mar 2017, Oct 2017 and May 2018.